Verbal Judo

Communication Skills

The Gentle Art of Persuasion



AKA: Conflict Management Alternatives

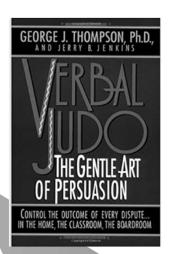
1

1

Dave Holl, MSCJ, MPA

- 32 years in law enforcement
- 5 years as a PEMA Deputy Director
- Currently Director of Public Safety for a Cumberland County municipality with responsibility for police, fire, EMS, and EMA
- Adjunct Professor, Penn State School of Public Affairs, Homeland Security Program, World Campus Online

CONFLICT MANAGEMENT

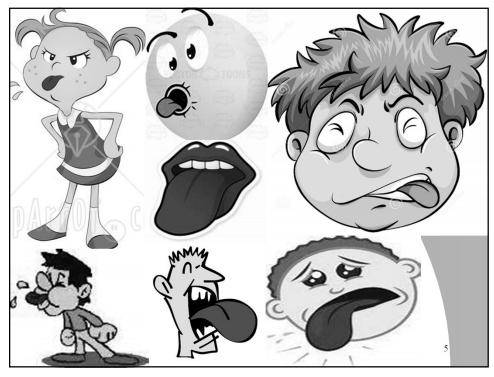


"Martial Arts of the Mind and Mouth" *George Thompson*

3

3

What is the most dangerous weapon?



Verbal Judo Basic MAXIM

□ Never use the words that rise most readily to your lips...

REspect vs Respect

- ☐ <u>REspect</u> is the ability to show that you have respect for the person as a human being even if you do not <u>respect</u> their behavior.
- □ Respect is the genuine feeling of honor and support that comes through the admiration of an individual.
- □ MUST at a minimum show REspect, even when you do not have respect.

7

7

Tom Peters

...an American writer on business management practices, best known for In Search of Excellence.

Leaders Get Respect By Giving Respect

Gaining Respect by living it... (Video 1:24)



Process **GOALS**

- □ 1. <u>PERSONAL SAFETY</u>
- □ 2. ENHANCED PROFESSIONALISM
- **3. DECREASED COMPLAINTS**
- □ 4. LESSEN STRESS WORK & HOME
- □ 5. INCREASED SELF-CONFIDENCE
- **□ 6. INCREASED MORALE**

Handout Page 2



YOU HAVE TO HAVE THE
 ABILITY TO BECOME
 WHO YOU HAVE TO BE...
 TO HANDLE THE
 SITUATION, INDIVIDUAL,
 OR EVENT BEFORE YOU

Handout Page 2

11

11

RESPONSE

OPTIONS

Handout Page 3

- 1. GET PULLED INTO VERBAL ARGUMENT
- 2. SAY NOTHING
- 3. APPLY <u>C</u>onflict

 <u>M</u>anagement

 <u>A</u>lternatives (CMA)

Handout Page 3

13

The Contact Professional

Handout Page 4

THE CONTACT PROFESSIONAL

Is in CONTACT with:

ORGANIZATION

SELF

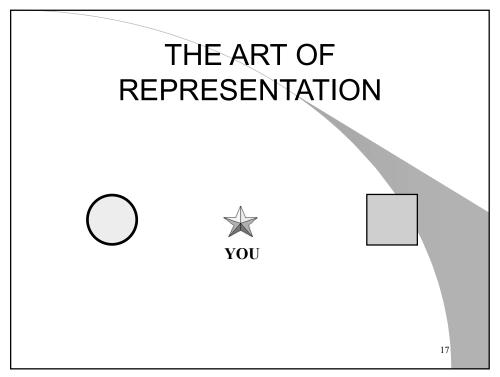
SUBJECT

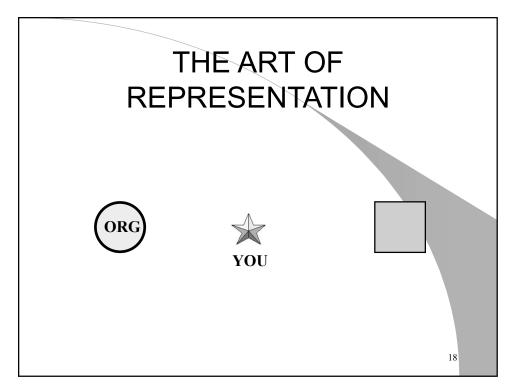
Handout Page 4

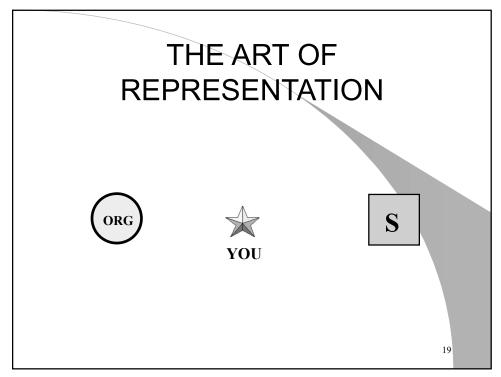
15

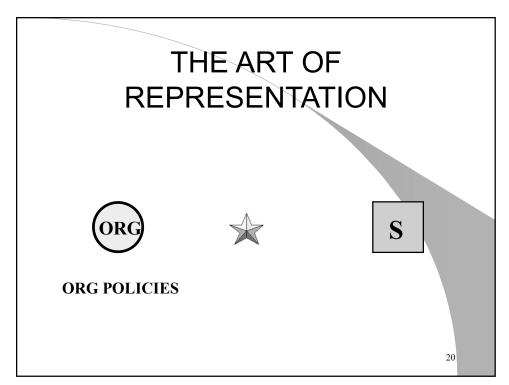
15

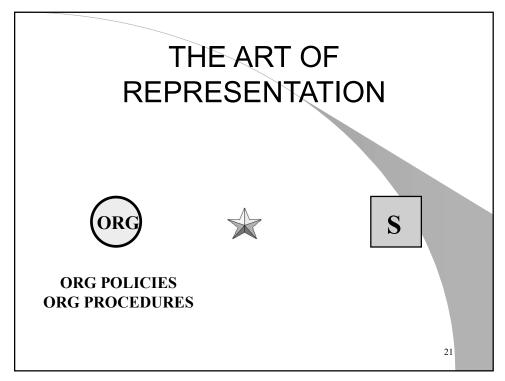
ORGANIZATION

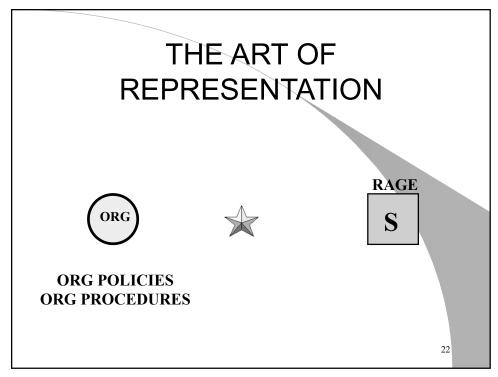


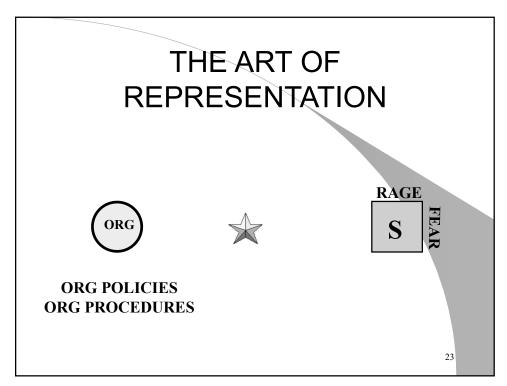


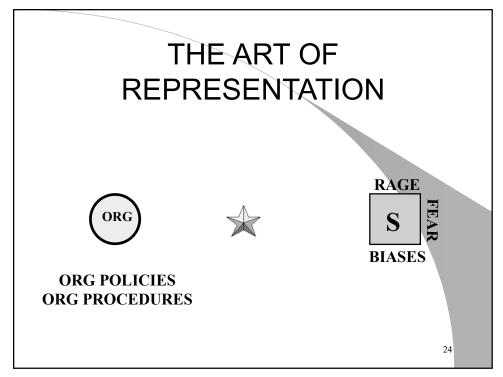


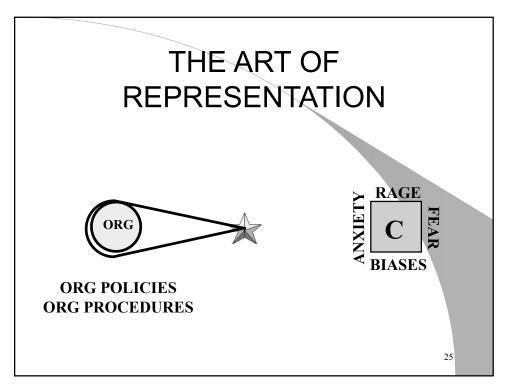


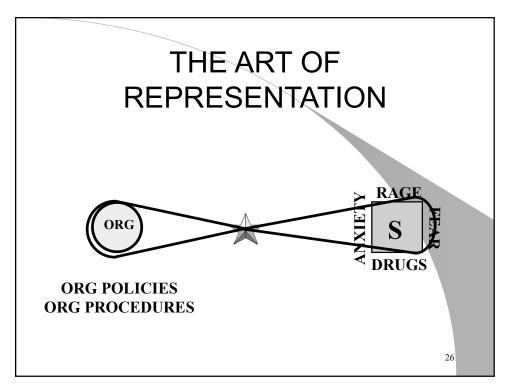


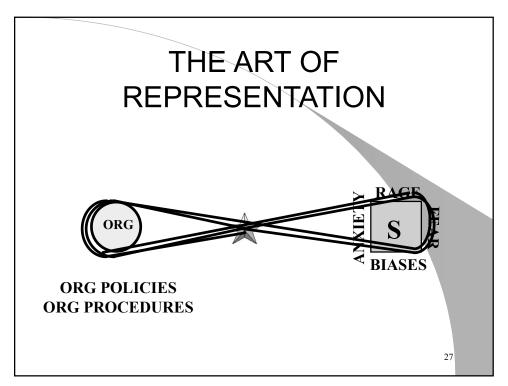


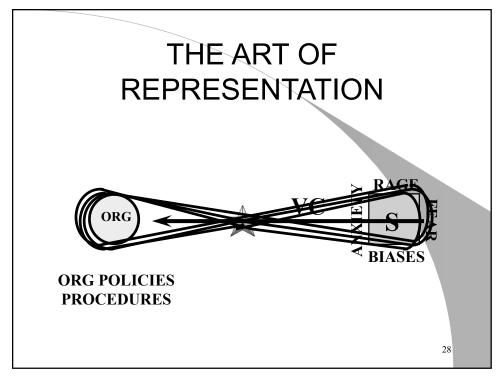


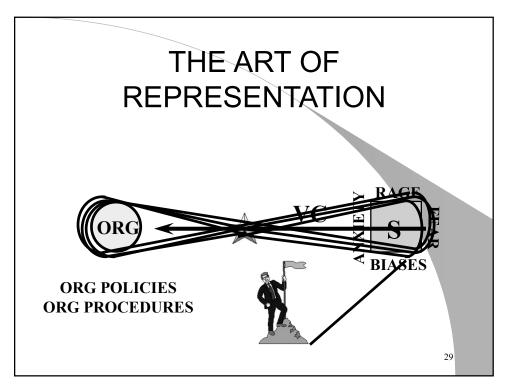


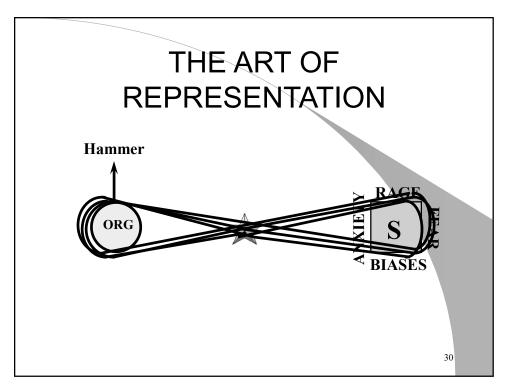


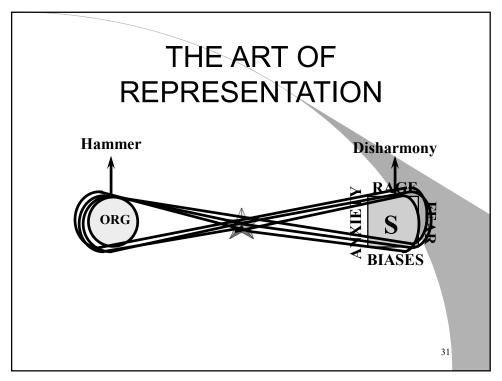


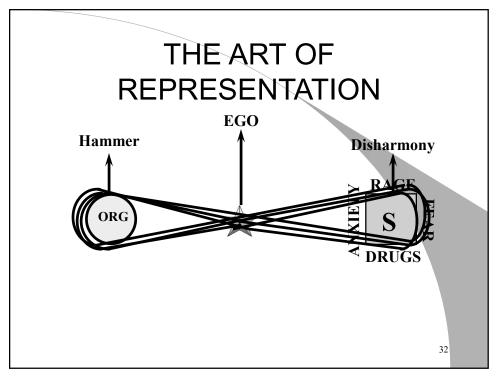


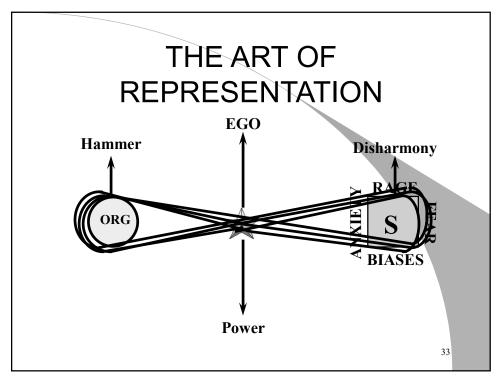












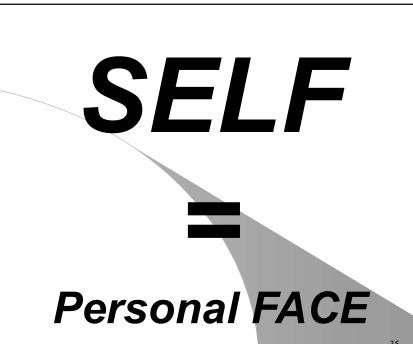
AS EGO RISES, POWER DECREASES

THE LESS EGO YOU SHOW,
POWER INCREASES

&

CONTROL POTENTIAL INCREASES

Handout Page 5



Personal Face = Ps FACE Ps FACE Communicates

Anxiety

Rage

Anger

Biases

(i.e., Personal Feelings/Attitudes),

Basic MAXIMS

- □ Never use words that rise most readily to your lips
- □ Never perform the <u>INNER VOICE</u>
- ☐ If you can't control yourself, you can't control the conflict

Handout Page 5

37

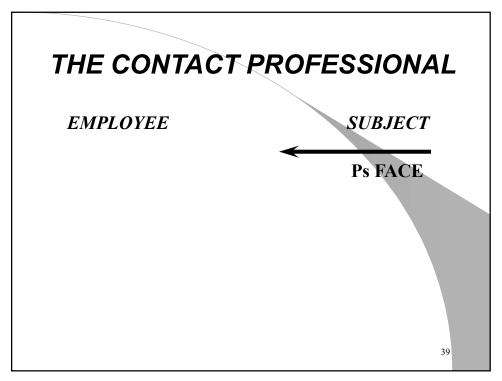
37

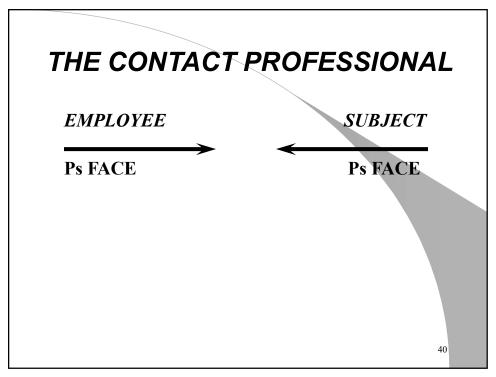
Becoming...

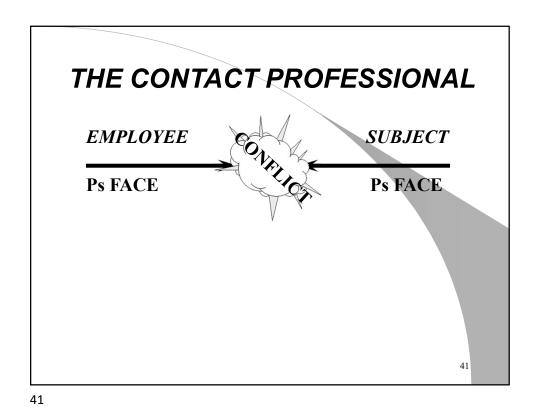
THE CONTACT PROFESSIONAL

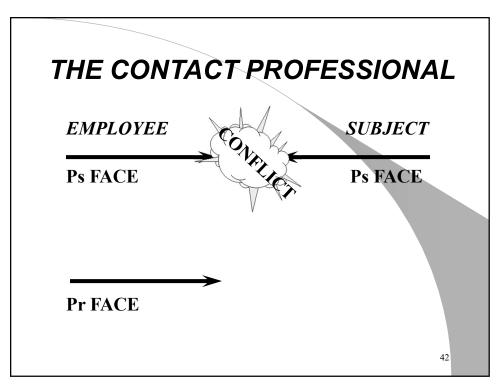
EMPLOYEE (Self)

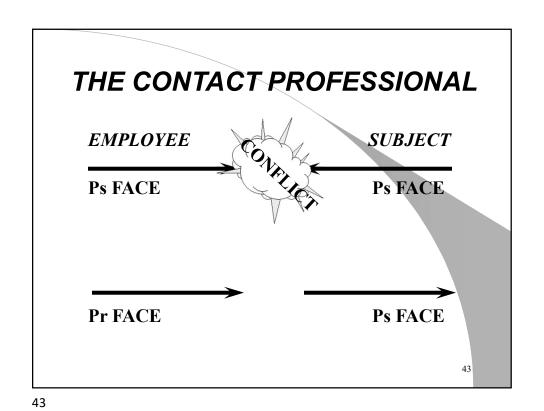
SUBJECT (Contact)











THE CONTACT PROFESSIONAL

EMPLOYEE

Ps FACE

Ps FACE

Ps FACE

WIN

WIN

44

DETACHMENT

Separate...

Pr face from Ps face

Objective/Rational/Adult

Affective/Emotional

Handout Page 6

45

45

SUBJECT

Three Kinds of People

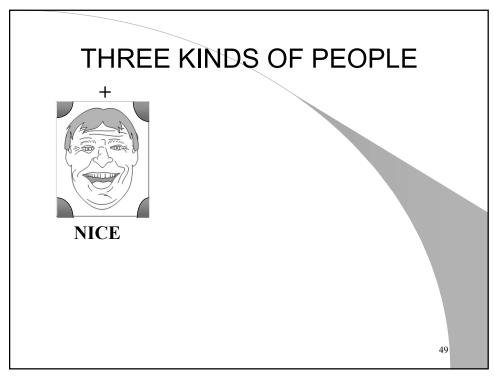
47

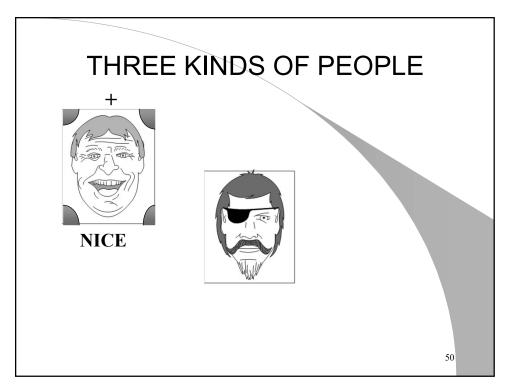
47

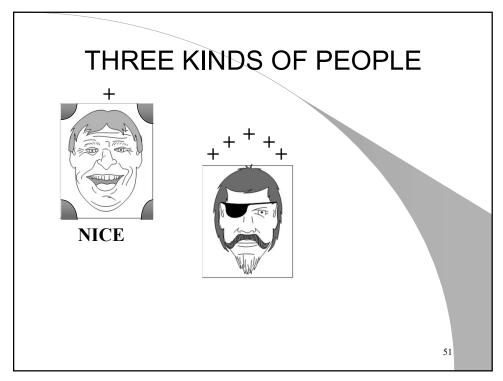
THREE KINDS OF PEOPLE

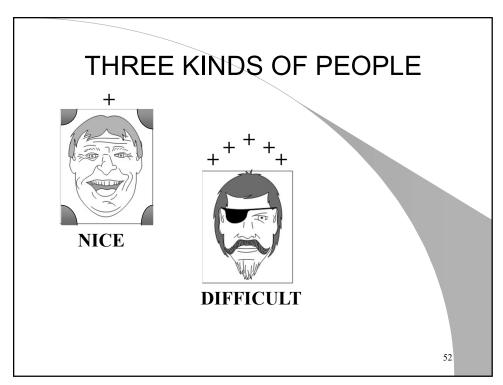


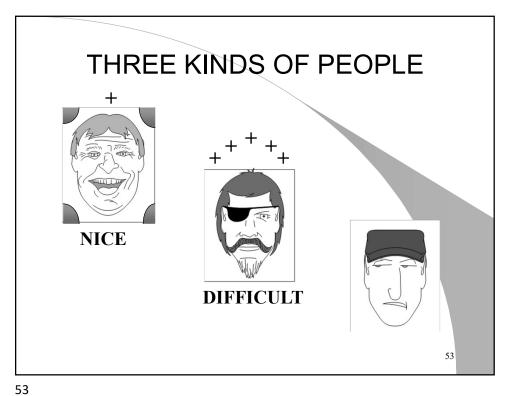
NICE

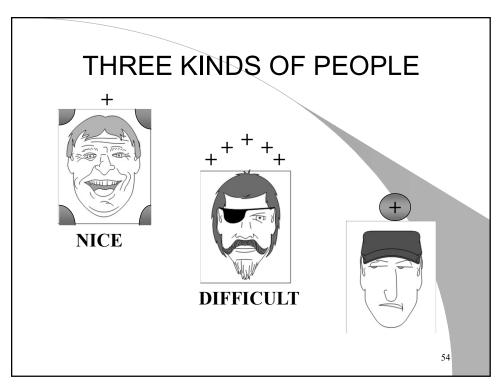


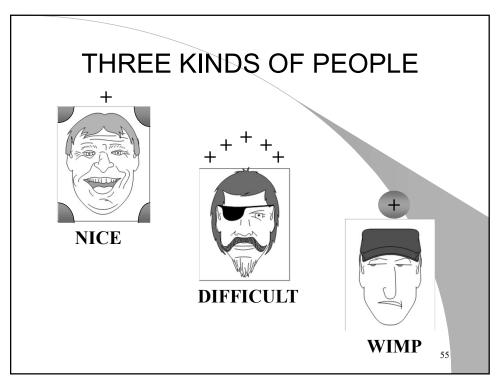


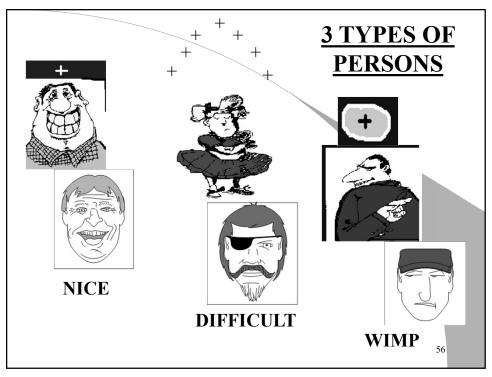












Conflict Resolution

with

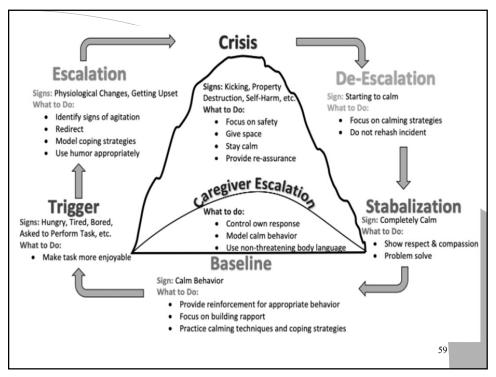
CALMING De-escalation SKILLS

57

57

Communication Skills

Understanding the "CRISIS CYCLE"



Calming Actions

- □ Understand that NOTHING is accomplished during an "Affective" (i.e., "Emotive") interaction!
- □ "Calm Down" means the opposite
- □ Cognitive interaction is necessary to resolve conflict through thinking, rational, adult behavior!

Handout Page 6

DEFLECTION

TECHNIQUES

61

61

MANAGING VERBAL CONFRONTATION

NATURAL REACTION = CONFRONTATION

VS

STUDIED RESPONSE = DEFLECTION & REDIRECTION

- □ "I APRECIATE THAT, but..."
- □ "I UNDERSTAND THAT, but..."
- □ "I HEAR THAT, but..."
- □ "I FOLLOW THAT, but..."
- □ "ITS CERTAINLY UNFORTUNATE, but..."
- □ "I'M SORRY TO HEAR THAT, but..."

62

Handout Page 7

Become the Willow...



...able to Bend, Flow, and Deflect the Wind...

6.

63

REASONS TO USE DEFLECTION TECHNIQUES

- □ <u>SPRINGBOARD-FOCUS</u> TECHNIQUE
- **DISEMPOWERS THE OTHER**
- □ SOUNDS GOOD!
- □ PROFESSIONAL COMMUNICATION
 TAILORED TO THE GOAL AT HAND -

----- Resolution !

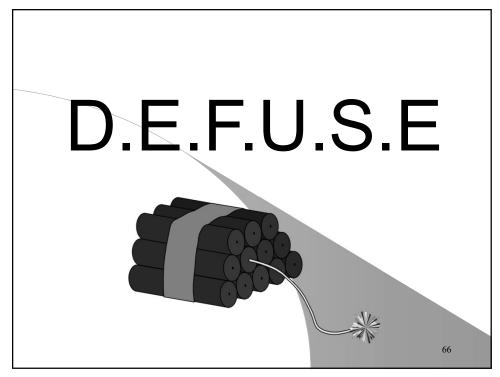
64

Handout Page 7

7 things never to say to anyone...

- □ Hey You! Come Here!
- □ Calm Down!
- ☐ I'm not going to tell you again!
- ☐ Be more reasonable!
- □ Because those are the rules (or That's the Law)
- □ What's your problem!
- □ What do you want me to do about it!

6:



DEFUSE

- □ Depersonalize
- ☐ Encourage Venting
- □ Find out the Facts
- □ Understand Feelings
- □ Suggest Solutions
- ☐ End on a Positive Note

Handout Page 8

67

67

<u>D</u>epersonalize

(i.e., Detach)

To render impersonal. Address the situation professionally without being affected by any feelings that you may have toward the person

Encourage Venting

Emotions such as anger, fear, resentment, anxiety and hatred.

69

69

Find out the Facts

Who, What, When, Where, Why

Understand Feelings

Empathize... Identify with or understand their situation, feelings, or motivations.

71

71

Options vs Threats

□ What's the difference?

– It's where the power lies...

Suggest Solutions

Present *options* to help, aid, and encourage the person to come to their own conclusions... *Empowerment*

73

73

Options

- * First Present positive, desirable options...
- * Then Present negative, undesirable options...

A double edge sword of insertion

End on a Positive Note

Avoid the common error of trying to cheer up, minimize, or trivialize the issue(s). It is most important that the person feels he/she above all is understood.

Handout Page 8

75

PROFESSIONAL FACE

YOU HAVE TO HAVE THE ABILITY TO BECOME WHO YOU HAVE TO BE... TO HANDLE THE SITUATION, INDIVIDUAL, OR EVENT IN FRONT OF YOU



Handout Page 9



